



PROJECT MANAGEMENT OFFICE (PMO)

Ramboll offers services supporting PMOs - all based on the best international approaches and standards.

Quick decision-making is a necessity nowadays, and it brings you and your company to the front line with competitors. Prior to decision-making you need an overview of consequences and estimated potentials, and doing this correctly is what gives you empowerment.

Project Management Office - what is in it for me?

...you may ask. The answers are, among others, as follows:

- Unique approach to project management based on international standards
- Bridge building between governance and business strategies and execution hereof
- Active management of projects and programs
- Overview of the project portfolio
- High performance from day one when executing projects
- Reliable management reporting
- Picking up and executing projects with high ROI
- No redundancy in dataflows

- Excellent skills anytime while carrying out projects
- Up to date training programs

Project Management Office - gives you Added Value

A PMO fully integrated with and supported by the company's high level management gives added value to the business result. This value arises from the fact that projects are carried out efficiently due to well proven approaches and pre-defined models and templates. This includes the opportunity to cancel a poor project because the overview of the project portfolio and its potentials and performance measurements is excellent.

Project Management Office - a prerequisite for cost efficiency

When your company is driven by projects it is a must to maintain a competitive advantage and be ahead of your competitors. You have the opportunity to look into the project portfolio and make sure that

only the currently lucrative projects are executed. The PMO provides the framework to do so. It offers project management services inside the company to ensure a professional execution of projects.

The PMO ensures that all projects in your portfolio are carried out in a uniform manner that supports your business strategy. It supports project managers and takes responsibility for the dialogue with the line organization in order to make needed and highly skilled resources available at all times. The PMO helps to prioritize projects and to avoid bottlenecks in relation to resources.

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PMO ENSURES ADDED VALUE TO THE BUSINESS RESULT

The Project Management Office

- ensures highly skilled project managers at all times.
- keeps projects on track by providing needed capabilities.
- makes sure that the company management can optimize the project portfolio.
- ensures that performance in the entire project portfolio is compliant with the business strategy.
- focuses on the turnover and high ROI.
- carefully carrying out root cause analysis when reporting margins and Key Performance Indicators (KPI).

Data processing is crucial for planning and monitoring projects and their performance. A PMO makes use of best practices and lessons learned when setting up the framework for ongoing projects in a cost-effective way.

Project Management Office - Ramboll's services

Ramboll's track record of project managerial services on large capital projects has grown long over the years. On this basis we have developed and launched the Ramboll Project Model (RPM), a stage gate model with eight mandatory tools; these range from strategic tools supporting the governance of the company to the operational tools supporting the every day life of the project.

All project managers appointed in Ramboll have to follow the RPM as part of their highly skilled role when serving our customers. The RPM has a strong focus on the delive-

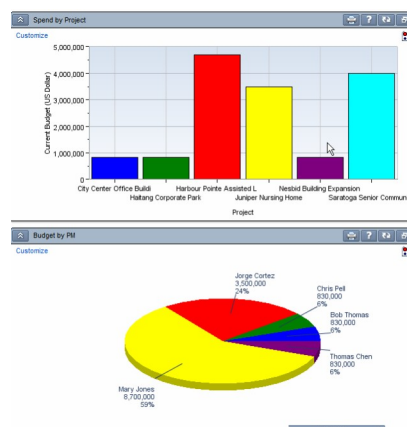
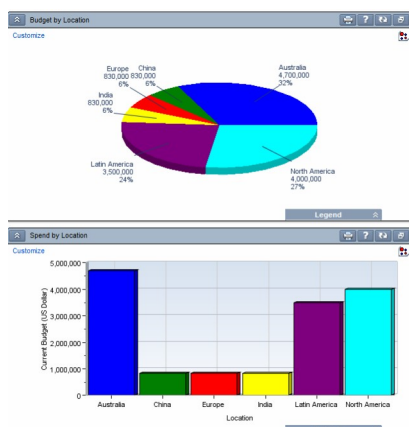
rables and the customer's expectations. Carrying out the project itself is in this perspective only a means to this end.

When Ramboll serves our customers within the fields of project management office services we take our own approach into account. In combination with the following international standards we will recommend the set up of a PMO:

- Project Management Body of Knowledge (PMBOK®) - Civil Works and Construction Works
- Prince2® - Projects of Information Technology
- IPMA® - Civil Works and Construction works
- ISO 21500 Project Management
- ISO 31000 Risk Management

In our recommendation, we carefully analyze the customer's needs and adopt the optimal standards for the specific PMO in question.

As for the standards when setting up a framework for managing large capital projects we also recommend methodologies and tools for supporting project management services that take the nature of the specific company and its project portfolio as their starting point. Our multi-disciplinary competences and long-term experience in this approach is a natural part of our services. Our aim is always to ensure a unique solution that reflects the best practical approach in the business.



Primavera Web Dashboard as a tool to support decision making of the management